

Notice of Availability – important, please read carefully. You can access the Notice of General Meeting on the Company's website at www.trgplc.com under 'Investors' and 'Reports & Presentations'.

www.trgplc.com/investors

In light of the UK Government restrictions as a result of the outbreak of Covid-19, we hope that shareholders will understand that the General Meeting ("GM") will be run as a closed meeting and shareholders will not be permitted to attend in person.

We are therefore implementing the following precautions to ensure that we hold the GM in a compliant and safe way:

- shareholders and their representatives will NOT be permitted to attend the GM in person;
- · instead, all shareholders should vote by proxy to ensure that their vote is counted at the GM, either:
 - · by appointing a proxy electronically (see notes 4 and 5 overleaf) or
 - · by completing the attached Form of Proxy and returning it by post.

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Given the restrictions on attendance, shareholders should appoint the Chairman of the meeting as their proxy rather than a named person as they will not be permitted to attend the meeting.

PLEASE DETACH THIS PORTION BEFORE POSTING THE FORM OF PROXY

| Restaurant Group plc | | Product I.D. | 1628-057-S |
|--|---|-------------------------|-------------------------------------|
| Voting I.D. | Task I.D. | | Shareholder reference number |
| Form of Proxy For use at the General Meeting of The Restaurant Group | plc (the 'Company') to be held | at the Company's | Head Office at 5-7 Marshalsea Road, |
| London SE1 1EP on 29 March 2021 at 11.00 a.m. I/We being (a) registered holder(s) of 28.125 pence Ordin 1) as my/our proxy to vote for me/us and on my/our beha 5-7 Marshalsea Road, London SE1 1EP on 29 March 202 | If at the General Meeting of the | e Company to be h | |
| Please indicate, by inserting an "X" in the appropriate boothis form and return it without any specific directions you proposed as he/she will upon any other motion arising at | x, how you wish your votes to l r appointed proxy will vote or a | be cast on the reso | , , |
| I/We instruct the proxy to vote on the following resolution | s as follows: | | |
| Resolution 1. To approve the subscription by Columbia Threadnes 2. To approve the Capital Raising. | edle Investments. | For | Against Withheld |
| A vote withheld is not a vote in law and will not be counted in the cal | culation of the proportion of the vote | s for and against the r | esolution. |
| Signature | Dated | | |

Notes:

- 1. Given the UK Government public health restrictions for Covid-19, shareholders and their representatives will NOT be permitted to attend the GM in person. You should therefore appoint the Chairman of the meeting as your proxy, for your votes to be counted, rather than a named person who will not be permitted to attend the meeting.
- 2. Under normal circumstances, shareholders may appoint more than one proxy provided each proxy is appointed to exercise rights attached to different shares. However, given the restrictions on attendance at the GM, for your votes to be counted, you should appoint only the Chairman of the meeting as your proxy rather than appointing a named person(s) who will not be permitted to attend the meeting.
- 3. To be valid, a proxy form together with the power of attorney or other authority (if any) under which it is signed, or a notarially certified copy of such power of attorney should be signed and returned to Equiniti, Aspect House, Spencer Road, Lancing, BN99 6DA by 11.00 a.m. on 25 March 2021. If you prefer to return this Form of Proxy in an envelope then please return it to: FREEPOST RTHJ-CLLL-KBKU, Equiniti, Aspect House, Spencer Road, Lancing, BN99 8LU. A stamp is not required if posted in Great Britain, Channel Islands or Northern Ireland.
- 4. As an alternative to completing this Form of Proxy, you can appoint a proxy electronically by visiting www.sharevote.co.uk. You will need your Voting ID, Task ID and Shareholder Reference Number (as printed on this Form of Proxy). Alternatively, if you have already registered with Equiniti's online portfolio service, Shareview, you can submit your Form of Proxy at www.shareview.co.uk. Full instructions are given on both websites. For an electronic proxy appointment to be valid, the appointment must be received by the Company's registrar, Equiniti, no later than 11.00 a.m. on 25 March 2021 (or, if the meeting is adjourned, no later than 48 hours (excluding any part of a day that is not a working day) before the time of any adjourned meeting). Any electronic communication sent by a shareholder to Equiniti which is found to contain a virus will not be accepted by the Company, but every effort will be made by the Company to inform the shareholder of the rejected communication.
- 5. CREST members who wish to appoint a proxy using the CREST electronic appointment service may do so by using the procedures described in the CREST manual. To be valid, the appropriate CREST message, regardless of whether it constitutes the appointment of a proxy or an amendment to the instructions given to a previously appointed proxy, must be transmitted so as to be received by the issuer's agent RA19 no later than 48 hours before the time fixed for the meeting. You should appoint the Chairman of the meeting as your proxy rather than a named person who will not be permitted to attend the meeting.
- 6. To direct your proxy how to vote on the resolutions, please mark the appropriate box with an "X". To abstain from voting on a resolution, select the relevant "vote withheld" box. If no voting indication is given, your proxy will vote or abstain from voting at his or her discretion.
- 7. In the case of joint holders, the vote of the senior holder who tenders a vote by proxy, will be accepted to the exclusion of the other joint holders and for this purpose seniority will be determined by the order in which the names stand in the Register of Members. The names of the joint holders should be stated.
- 8. If the member is a corporation, this proxy should be executed either under its common seal, or under the hand of its attorney or any person duly authorised on its behalf.
- Any power of attorney or any other authority under which this proxy form is signed (or a duly certified copy of such power or authority) must be included with the proxy form.
- 10. If you submit more than one valid proxy appointment, the appointment received last before the latest time for receipt of the proxies will take precedence.

General Meeting - 29 March 2021 at 11.00 a.m.

The Company's Head Office at 5-7 Marshalsea Road, London SE1 1EP

Business Reply Licence Number RTHJ-CKEJ-HRTG

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Equiniti
Aspect House
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