

SASB Disclosure

We have reported against the same metrics from the Sustainability Accounting Standards Board (SASB) framework as reported against in 2021. In future, we intend to adopt the IFRS Sustainability Disclosure Standards, once issued.

Topic	Accounting Metric	2022	2021	Metric Code
Energy Management¹	1) Total energy consumed (kWh)	174,094,565	136,025,931	FB-RN-130a.1
	2) Percentage grid electricity (%)	49	51	
	3) Percentage renewable (%)	97	38	
Water Management	1) Total water consumed (metres cubed) (on direct billed sites)	846,095	831,572	FB-RN-140a.1
Food Waste Management	1) Total amount of waste (metric tonnes)	14,809	11,248	FB-RN-150a.1
	2) Percentage of food waste (%)	19	19	
	3) Percentage diverted (%) (direct managed waste services only)	100	99.8	
Food Safety²	1) Percentage of restaurants inspected by a food safety oversight body (%)	33	20	FB-RN-250a.1
	Percentage of restaurants with a current food safety rating (%)	98	98	N/A
	2) Percentage receiving critical violations	Zero	Zero	
	1) Number of recalls issued	Zero	Zero	FB-RN-250a.2
	2) Total amount of food product recalled	Zero	Zero	
	1) Number of confirmed food-borne illness outbreaks	Zero	Zero	FB-RN-250a.3
Supply Chain Management & Food Sourcing	1) Percentage of eggs that originated from a cage-free environment	91%	71%	FB-RN-430a.2
	2) Percentage of pork that was produced without the use of gestation crates	100%	100%	
Company Details	1) Number of company-owned restaurants	410	405	FB-RN-000.A
	2) Number of franchise restaurants	58	55	
	1) Number of employees at company owned restaurants	17,962	16,208	FB-RN-000.B

1. 2021 Energy management data restated as only electricity included in prior year; restated figures include both gas and electricity.

2. 2021 Food safety restated and expanded to show restaurants inspected in year as well as those with a current rating (not 100% as excludes newly opened sites awaiting inspection)

Note that 2021 figures are not representative of a full trading year due to Covid restrictions and are therefore not comparable with 2022.