

Centerview Partners UK LLP 3rd Floor 100 Pall Mall London SW1Y 5NQ United Kingdom

Board of Directors
The Restaurant Group plc
5-7 Marshalsea Road, London, United Kingdom, SE1 1EP

2 November 2023

Dear Sirs,

Recommended cash offer for The Restaurant Group plc ("TRG") by Rock BidCo Limited, a special purpose vehicle indirectly owned by certain of the affiliated funds of Apollo Global Management, Inc. and its subsidiaries, managed by affiliates of Apollo Global Management, Inc. (the "Acquisition")

We refer to the scheme document to be posted by TRG on or around the date of this letter in connection with the Acquisition (the "**Scheme Document**"), a copy of which is attached hereto for identification.

We hereby confirm that we have given and not withdrawn our consent to the inclusion in the Scheme Document of references to our name in the form and context in which they appear. We also confirm that we consent to this letter being made available for inspection.

This letter is for your information only and should not be relied upon by any other person.

Yours faithfully,



Partner

For and on behalf of Centerview Partners UK LLP

100 PALL MALL LONDON SW1Y 5NQ

TEL: +44 (0)20 7409 9700 <u>WWW.CENTERVIEWPARTNERS.COM</u>

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